

Children and Families Scrutiny Committee

Agenda

Date: Tuesday, 17th July, 2012
Time: 1.30 pm
Venue: Committee Suite 1,2 & 3, Westfields, Middlewich Road,
Sandbach CW11 1HZ

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

2. **Minutes of Previous Meeting** (Pages 1 - 10)

To approve the minutes of the meeting held on 19 June 2012

3. **Declaration of Interest**

To provide the opportunity for Members and Officers to declare any personal and/or prejudicial interests and/or any disclosable pecuniary interests.

4. **Declaration of Party Whip**

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the agenda.

For any apologies or requests for further information, or to give notice of a question to be asked by a member of the public

Contact: Mark Grimshaw
Tel: 01270 685680
E-Mail: mark.grimshaw@cheshireeast.gov.uk

5. **Public Speaking Time/Open Session**

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: In order for officers to undertake any background research, it would be helpful if members of the public notified the Scrutiny officer listed at the foot of the agenda, at least one working day before the meeting with brief details of the matter to be covered.

6. **Electronic Recording System replacement - update**

To receive an update and discussion from the Strategic Director of Children, Families and Adults.

7. **Children and Families Capital Programme** (Pages 11 - 22)

To consider a report of the Strategic Director of Children, Families and Adults.

8. **Work Programme update** (Pages 23 - 28)

To consider the work programme.

9. **Forward Plan - extracts** (Pages 29 - 30)

To note the current Forward Plan, identify any new items and to determine whether any further examination of new issues is appropriate

CHESHIRE EAST COUNCIL

Minutes of a meeting of the **Children and Families Scrutiny Committee**
held on Tuesday, 19th June, 2012 at Committee Suite 1,2 & 3, Westfields,
Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor A Kolker (Chairman)
Councillor K Edwards (Vice-Chairman)

Councillors P Butterill, L Brown, D Neilson, G Merry and M Sherratt

Apologies

Councillors H Gaddum, R Domleo, P Hoyland, W Livesley and B Silvester

In Attendance

Councillors Rhoda Bailey and D Flude
John Knight – Sandbach High School
Sally Hampson – Sandbach High School
Megan Griffiths – Sandbach High School
Joshua Savage – Sandbach School
Jonathon Davies – Sandbach School

Officers

Peter Cavanagh – 14-25 Manager
Nicola Axford – 14-25 Officer
Mark Thornton - Project Advisor (Early Years and Childcare)
Carol Sharples - Early Years and Childcare Manager
Debbie Torjussen - Principal Accountant, Schools Finance
Gill Betton - Policy and Strategy Manager
Julie Lewis - Principal Manager Cared for Children
Mark Grimshaw – Scrutiny Officer

1 MINUTES OF PREVIOUS MEETING

RESOLVED – That the minutes of the meeting held on 23 April 2012 be approved as a correct record.

2 DECLARATION OF INTEREST

None noted.

3 DECLARATION OF PARTY WHIP

None noted.

4 PUBLIC SPEAKING TIME/OPEN SESSION

There no members of the public who wished to address the Committee.

5 INFORMATION ADVICE AND GUIDANCE (IAG) : UPDATE

Prior to inviting the officers to present their report, the Chairman drew the Committee's attention to the fact that students from the two respective Sandbach secondary schools had been co-opted onto the Committee. He also noted that Mr John Knight, a careers advisor at Sandbach High School was present. They were invited to participate fully in the discussion and the Chairman stated that their involvement would provide an invaluable insight into how careers advice was being delivered in the Borough.

Peter Cavanagh, 14-25 Manager, provided the Committee with an update on Information advice and guidance (IAG) and in particular the Council's changing role within this landscape. He explained that the Government had passed legislation to amend the responsibility for providing careers guidance to young people, which had previously been provided by Local Authorities via Connexions services. Peter explained that following these legislative changes, from September 2012, schools themselves would be responsible for securing access to independent and impartial careers guidance for pupils in Year 9-11. He also noted that the Government had established a National Careers Service for England which would provide information and guidance to young people through a helpline and website. Within this new framework, schools would be free to make arrangements for careers guidance for young people that fitted the needs and circumstances of their pupils, and would be able to engage, as appropriate, in partnership with external, expert providers.

In terms of the Council's engagement with careers guidance, it was no longer an expectation that the Council would provide a universal careers service. Rather, the Council's role would be to fulfil its statutory duty to encourage, enable or assist young people's participation in education or training, particularly with respect to the Government's commitment to raise the participation age to 18 by 2015.

Peter reported that the Council also had a responsibility to support vulnerable young people to engage in education and training, intervening early with those who were at risk of disengagement. Peter explained that the Council used the local Client Caseload Information System (CCIS) to record and track progress against a young person's post 16 plan. The Council was expected to report monthly on participation and this generated the Council's 'NEET' figure.

Building on this latter point, Peter reported that the Council had transferred former Connexions staff into the local authority and that it was these who were being used to target intervention to those school pupils identified as at risk of disengagement.

The Chairman invited the representatives from the Sandbach schools to outline how careers advice was administered in their settings. Mr John Knight from Sandbach High School explained that it was his role to offer a universal careers service to the students. This began at Year 9 when students selected their options and continued through to Year 13. John added that in Year 11, students were given an individual interview to which parents were invited.

The two students from Sandbach School reported that their school did not have a designated member of staff for careers advice and instead, they had an informal system in which teachers and Head of Years offered guidance. Both Joshua and Jonathon agreed that they preferred this system as they felt the teachers knew them personally and therefore had a good understanding of their strengths and weaknesses. They also acknowledged however that it was important to reach those students who were not seeking careers advice and were unsure of their future options.

A discussion was had over the merits of both systems. It was agreed that the benefits of having teachers advising on careers was clear. They would have a relationship with the students that had built up over time and therefore they were in a good position to make an accurate judgment. Having said this, it was asserted that sometimes teachers were not best placed to advise on careers as they might have limited knowledge of industry and be naturally inclined to suggest an academic route. Furthermore, it was noted that having a designated officer such as that found in the Sandbach High School model would have the advantage of helping the school to be proactive, so that there was universal coverage. The Committee noted that was missing from both systems was a fully independent careers service and that it was likely that this would have to be commissioned externally. It was suggested that the Council could put together an IAG best practice model, taking into consideration the aforementioned points. It was also queried whether the Council could provide such an independent advice service and whether it was marketing its expertise to the fullest extent. Peter Cavanagh explained that the Council only had a small amount of transferred staff and that these were predominantly focussing on the targeted support services. Having said this, he also noted that the Council had sent letters to schools regarding their services and they had received 10 expressions of interest.

It was queried how the Council would interact with schools following the changes to legislation. Peter explained that the Council would work with those students who had been identified as being at risk of being a NEET and/or disengaged. He noted that there were 15 indicators which generated this list which would then go through a final iteration after a discussion with the school. Those children still on the list would then receive additional and focused support. Peter added that every school in the Borough would receive this support, including Academies.

It was questioned how the careers service engaged with care leavers. Peter reported that if a young person was in care then this would be recorded on the NEET risk indicator. He added that work was being developed to make links with the Family Intervention Service and the Virtual School. It was requested that Peter draft a short position paper outlining this work for the benefit of the ongoing Care Leavers Task Group.

It was queried whether the Council had any ability to hold schools to account for not offering independent careers advice. Peter confirmed that he would seek an answer to this question and circulate it by email.

A question was also asked about the capacity of the service and how it would cope with a potential increase in workload following schools commissioning IAG services from the Council. Peter confirmed that he would provide an answer to this via email.

A number of further comments were made about careers advice and guidance:

- That schools should be encouraged to tap into a network of parents to provide assistance with advice and work experience
- Careers advice was not just for future work but also useful for gaining part time employment and experience.
- Careers advisors needed to be very knowledgeable and it should be respected as a specialist and technical job.

Moving forward it was suggested that the Committee could receive an update paper on the progress that schools had made against the new legislation in six months. The students were invited to return when this paper was scheduled and they agreed to this idea.

RESOLVED

- a) That the report be noted
- b) That the 14-25 Manager be requested to provide to the Committee via email:
 - a. A short position paper on the work being developed with the Family Intervention Service and the Virtual Head with regards to Care Leavers and careers advice.
 - b. Information on whether the Council has any powers to hold schools to account for not offering independent careers advice.
 - c. Information on the capacity of the IAG service and in particular the potential ramifications of schools commissioning additional support from the Council.
- c) That 14-25 Manager explore developing an IAG best practice model for schools.
- d) That an update report be brought back to the Committee in six months detailing the progress that had been made by schools in delivering their new careers guidance and advice responsibilities.
- e) That the Scrutiny Officer contact the Head teachers from Sandbach High School and Sandbach School commending the contribution that the students had made to the meeting.

6 EARLY YEARS PROVISION - CARE AND EDUCATION

Following a request made at the previous meeting, Mark Thornton, Project Advisor (Early Years and Childcare) and Carol Sharples, Early Years and Childcare Manager, attended to present an initial background paper on what the Council could do to help stop children arriving at school with below average levels of cognition and behaviour.

Carol made the initial point that whilst good quality early years provision was important for enhancing behavioural and cognitive outcomes, it was only part of a broader picture that included a good early years home learning environment.

Carol continued to outline the service that the Council provided. She noted that the Council was responsible for securing sufficient childcare to enable children to access their 2/3/4 year olds Free Early Education Entitlement and to enable parents to access work and training. This early years provision could be delivered by a range of settings such as childminders, day nurseries, maintained nurseries or crèches. A list of settings is provided to the Council via Ofsted and all providers and children in receipt of the Free Entitlement were known to the Council. Carol noted that of the provision that delivered the Free Entitlement, over 78% was 'good' or 'outstanding'.

Carol explained that since Local Government Reorganisation, the Early Years service had become more focused and targeted. This was achieved by using data and impact measures to direct work to those areas most requiring support. Carol reported that the service also provided a variety of training for all practitioners and that this helped to ensure high quality support in settings.

Carol made reference to the recent Plymouth case, the lessons from which had led the Council to make changes to its safeguarding processes. Part of this was to ensure that all settings that had a contract with the Council completed and submitted a safeguarding audit. The service was also planning to follow this up by awarding a safer Cheshire East kite mark to those settings that met a safeguarding criterion.

Mark added that another key focus for the service was to provide training to practitioners to work with parents. Carol drew attention to the fact that the service's Quality Support Training programme had been taken on by Whitehall as an example of good practice.

It was commented that it was pleasing to see the positive results that the service had achieved and how dedicated and passionate Carol and Mark were about achieving positive outcomes for the Borough's children.

It was queried whether the service was funded from the Direct Schools Grant (DSG). Mark confirmed that for the 3 to 4 year olds there was a statutory entitlement and therefore this was funded through the DSG. In terms of the 2 year old, this was not yet statutory and consequently it was funded from the un-ring fenced Early Intervention Grant. Mark added that when 2 year old provision became statutory in 2015 then the funding would be provided by the DSG.

It was questioned how the figure of 78% for 'good' or 'outstanding' provision compared with national figures. Carol confirmed that she would circulate this information via email.

In terms of the remaining 22% of settings that were not deemed 'good' or 'outstanding', it was queried what measures were being taken to improve them. Mark confirmed that the service had an action plan for each setting which was then monitored. He added that they were currently drafting a quality assurance document which would assist this. Those settings that required improvement also received additional targeted funding and programmes.

A comment was made that as this was such a detailed policy area, it would be difficult for the Committee to fully understand it in such a short session. It was suggested therefore that a small group be established to follow the early years service and in particular the introduction of the 2 year old programme.

RESOLVED

- a) That the report be noted
- b) That the Early Years and Childcare Manager be requested provide:
 - a. Information on national comparator figures for settings rated as 'good' or 'outstanding'
 - b. The 'Supporting families in the foundation years' DfE document
 - c. The 'Early Years Foundation Stage' DfE document

7 SCHOOL FINANCE UPDATE

Debbie Torjussen, Principal Accountant, attended to provide the Committee with an update on two areas relating to school finance. Firstly, she provided a summary of the government's most recent funding reforms for schools, proposed for implementation from April 2013.

Debbie explained that the implications of the proposals for reforming schools funding would have a significant impact on all schools. One of the major changes was how the Council would be expected to allocate lump sums to schools. Debbie reported that the current arrangement was to provide up to £60k to primary schools and £360k for secondary schools. Under the new arrangements the DfE would expect that one lump sum (between £100k-£150k) would be attributable to all schools at the same rate. It was suggested the implications of this change be included in the scheduled paper on the school organisation plan as it could potentially effect whether the Council had the most efficient allocation of school places.

Debbie continued to outline changes to deprivation funding, funding for pupils with high needs and early years funding. Each area had its own workstream and associated timeframe. It was suggested that a Members training event could be arranged to go through the potential impacts of these changes in more detail

Debbie moved on to summarise the Borough's schools balances at the end of 2011/12. She noted that the balances at the end of 2011/12 were £14.962m. Debbie explained that it was not surprising that schools had held back balances in light of some uncertainty in terms of future funding. Having said this, Debbie stated that the Council was attempting to encourage schools to use funds for children currently in the system. If a large surplus in terms of schools balances remained, Debbie confirmed that the Council would monitor this and take appropriate action.

RESOLVED –

- a) That the Committee endorse the approach outlined in the paper in respect of changes to schools funding and the impact on Cheshire
- b) That the implications of the proposed changes to lump sum allocation be included in the scheduled school organisation plan paper.
- c) That a Member training event be arranged to go through the potential impacts of the government's recent funding reforms for schools.

8 FOSTER CARER CAPITAL SUPPORT POLICY

Gill Betton, Policy and Strategy Manager and Julie Lewis, Principal Manager Cared for Children, presented a report which sought endorsement from the Committee to the proposed policy for foster carers to access capital funding to expand or maintain existing placements.

Gill continued to expand on and explain the proposed policy noting that it was in line with a recommendation from the Foster Services Task and Finish Review. It was hoped that the policy would help to unblock barriers preventing the Council from recruiting more in-Borough placements and expanding on existing placements. This would then reduce the Council's reliance on expensive out-of-Borough and private placements. Gill reported that whilst there was some risk for the Council in pursuing the policy, these had been adequately checked by legal and finance and in summary there was a strong cost benefit to the policy.

A comment was made with regards to bullet point 4 on page 47 of the agenda regarding individuals having to pay tax on a grant. It was asserted that it was unfortunate that people would be left out of the pocket and it was asked whether a solution to this could be found. Gill Betton confirmed that she would look into this further and report back to the Committee.

A discussion was held over the principle of the policy. Councillor Louise Brown suggested that the £250k allocated for the proposed policy would be better spent on recruiting more foster carers rather than extending existing carer's homes. She asserted that there only seemed to be a utility for providing a loan/grant for those carers who would be caring for children with special needs. Councillor Brown also outlined a number of areas in which she felt the policy lacked the requisite legal detail.

Julie Lewis noted that this was not an either/or policy and that the Council would still be attempting to recruit new foster carers. Gill added that the budget for the policy would come from capital funding and therefore could not be used for recruitment. Gill also ensured the Committee that the legal detail did sit behind the policy.

The Chairman stated that the salient point in the proposed policy was that foster carers would have to demonstrate a business case outlining how there would be a substantiated cost benefit to the Council. If this was adhered to, he contended, the risk to the Council would be minimised whilst providing a very clear benefit.

It was also commented that the policy should be kept as simple as possible so that some flexibility would be retained for the officers making the decisions on whether a grant or loan should be provided to an individual.

The Committee voted to endorse the policy. Councillor Louise Brown wished to place on record her objections and that she would have wanted to see more detail on the policy before voting.

RESOLVED –

- a) That the Committee endorse the proposed outline of the policy set out in Appendix 1 to the report.

- b) That the Committee receive an update report six months after the policy implementation.

9 WORK PROGRAMME UPDATE

Members considered the work programme. Reference was made to an earlier discussion regarding the establishment of an early years working group. It was agreed to set this up but it was suggested that email be sent to the Committee Members regarding membership as there was a number of Councillors absent who may wish to participate.

Mark Grimshaw also made reference to the budget task group, a sub group of the Corporate Scrutiny Committee, which had invited representation from each Scrutiny Committee as non-participatory observers. It was suggested that Mark Grimshaw send an email to the Committee Members asking for a volunteer.

In light of the recent Audit and Governance report into Lyme Green it was suggested that the Committee receive a report on the current capital projects under the aegis of the Children's service detailing their current budgetary position.

It was also requested that the Committee receive an update report on the replacement electronic recording system. It was suggested that such a report include information on:

- The procurement process
- Work that was being done to improve the current system and ensuring a smooth transition
- Approximate costs of the new system and justification/value for money

RESOLVED –

- a) That the work programme be noted
- b) That an early years working group be established and that the Scrutiny Officer email Committee Members requesting an expression of interest for participation.
- c) That the Scrutiny Officer email Committee Members requesting an expression of interest for the Committee's representative on the budget task group.
- d) That a report on the current capital projects under the aegis of the Children's Service and their budgetary position be requested for the next scheduled meeting.
- e) That an update report on the replacement electronic recording system be requested for the next scheduled meeting. That this report include information on:
 - The procurement process

- Work that was being done to improve the current system and ensuring a smooth transition
- Approximate costs of the new system and justification/value for money

The meeting commenced at 1.35 pm and concluded at 4.30 pm

Councillor A Kolker (Chairman)

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CHESHIRE EAST COUNCIL

REPORT TO: CHILDREN AND FAMILIES SCRUTINY

Date of Meeting: 17th July 2012
Report of: Strategic Director of Children, Families and Adults
Subject/Title: Children and Families Capital Programme
Portfolio Holder: Cllr Gaddum

1.0 Report Summary

- 1.1 This report summarises the current position of the Children and Families Capital Programme.
- 1.2 Appendix 1 to this report illustrates the detail of the Children and Families Capital Programme.

2.0 Decision requested

- 2.1 Members note and comment on the paper.

3.0 Reason for recommendations

- 3.1 Scrutiny require an update about Children and Families capital programme position.

4.0 Wards Affected

- 4.1 All wards of Cheshire East

5.0 Local Ward Members

- 5.1 All ward members of Cheshire East

6.0 Policy Implications including – Climate change, Health

- 6.1 None.

7.0 Financial Implications (Authorised by the Director of Finance and Business Services)

- 7.1 The current programme contains £6.1m of carry forward of funding from 2011/12 which is still subject to approval as part of Outturn reporting expected in October 2012.
- 7.2 Allocation of Budget to the 2012/13 Basic Need Schemes are still subject to approval.

8.0 Legal Implications

8.1 None.

9.0 Risk Management

9.1 Scheme risks are assessed and reported on a regular basis as part of the project management of schemes, and remedial action taken if and when required.

10.0 Background and Options

10.1 The overall Children and Families Capital Programme currently equates to £109.5m

10.2 A summary of the programme over years can be shown as:

| Children and Families Capital | £'m |
|--------------------------------------|------------|
| Total Years Capital Programme | 109.5 |
| | |
| Prior Years Spend | 76.7 |
| 2012/13 In Year Budget | 29.8 |
| 2013/14 Forecast Budget | 3.0 |
| | 109.5 |

10.3 The 2012/13 In Year Budget is funded as follows:

| 2012/13 In Year Budget | £'m |
|-------------------------------|------------|
| Funding: | |
| Devolved Formula Capital | 4.9 |
| Other Government Grant | 16.9 |
| External Contributions | 0.1 |
| Supported Borrowing | 2.4 |
| Unsupported Borrowing | 5.2 |
| Capital Reserve | 0.4 |
| | 29.8 |

10.4 The Children and Families 2012-15 Capital Strategy sets out the criteria which has been used as the basis of spending decisions for the 2012/13 New Starts Schemes. (APPENDIX 2)

10.5 The categories in 2012/13 describe the priority issues that the service wishes to address and are in line with the C&F strategic objective *“To raise standards and narrow the gaps in learning outcomes, enabling young people to develop the appropriate skills to enable them to enter adulthood and the world of work”*.

- 10.6 As schools have more funds delegated to them within the school budget any schools bidding for capital projects will need to demonstrate how much they are prepared to commit to the scheme. The intention in doing this is to ensure that the limited funds the authority holds will go further and improve facilities for more children. A scheme will gain a higher ranking if the school can offer a significant proportion or total contribution.
- 10.7 A Capital Steering Group has been appointed consisting of nominations from the Schools Forum to assist in the determination of funding allocations to schemes using the aforementioned Strategy.
- 10.8 The grant allocations for Basic Need and Capital Maintenance in 2012/13 have been split over eight categories; the split between categories has been based on the evidence of need. These allocations have been made in conjunction with the Capital Steering Group.
- 10.9 The 2012/13 New Starts are as below:

| | £'000 |
|--|--------------|
| Grant Funded | |
| Basic Need – Demographic* | 5,434 |
| Suitability | 677 |
| Condition | 0 |
| Minor Works (funded 50/50 with school balances) | 161 |
| Accessibility | 115 |
| Mobile Replacement/Removal | 0 |
| Reorganisation/Co-location of Services | 100 |
| Capital Maintenance Central Allocation* | 218 |
| CEC Staffing Recharge | 210 |
| Grant Funded Total | 6,915 |
| Other Funded Schemes (as per budget book) | |
| Devolved Formula Capital 2012-13 (Grant) | 902 |
| Hurdsfield and Ethel Elks Rebuild/Refurbishment | 1,115 |
| ICT Implementation of new system | 750 |
| Other Funded Total | 2,767 |
| | |
| Grand Total | 9,682 |

*Pending approval

- 10.10 All schemes within the 2012/13 programme have followed the approval requirements as set out in the Finance and Procedure Rules.
- 10.10 The timetable to allocate grant funding for 2013/14 has been brought forward with the intention that the Children and Families Programme Priorities will be included in the Budget Book pages for approval.

11.0 Access to Information

11.1 The background papers relating to this paper can be inspected by contact:

Name: Fintan Bradley
Designation: Head of Service: Strategy, Planning and Performance
Tel No: (01606) 271 504
Email: Fintan.bradley@cheshireeast.gov.uk

| | Department/Scheme | Project Number | Total | Prior | In Year | Actuals | Forecast | Total | Forecast | Total | Forecast | Total | Total Forecast | Variance From |
|---------|---|-----------------|-----------------|--------------|----------|-------------------------------------|-------------|----------|-------------|----------|-------------|----------|----------------|-----------------------|
| | | | Approved Budget | Year Spend | Budget | as at 5th July 2012 (Final Outturn) | Expenditure | Funding | Expenditure | Funding | Expenditure | Funding | Expenditure | Total Approved budget |
| | | | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's |
| | Children & Families Closed Schemes | | | | | | | | | | | | | |
| 2008/09 | East Cheshire Minor Works Ph3 | 40AACCC30800003 | 512 | 512 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 512 | 0 |
| 2008/09 | SCP Childrens Services | 40AACCC30800001 | 11 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 0 |
| 2008/09 | ICT Childrens Centres Ph3 East | 40AACPH30800002 | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 |
| 2008/09 | Childrens Homes RationisationE | 40AACRAT0800001 | 1,006 | 1,006 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,006 | 0 |
| 2008/09 | Integrated Children's Systems (ICS) 08-09 East | 40ABCICT0800001 | 516 | 516 | 0 | -2 | 0 | 0 | 0 | 0 | 0 | 0 | 516 | 0 |
| 2008/09 | Repairs to Mobile Clasroom Ext Schs East | 40ABCMWK0800007 | 30 | 29 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29 | 1 |
| 2008/09 | Gorseley Bank Floor Repair | 40ADCREF1152001 | 1,642 | 1,642 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,642 | 0 |
| 2009/10 | Surestart Aim Higher for DC | 40AACAIM0900001 | 95 | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 1 |
| 2009/10 | Primary School & YOT Extension repairs | 40ABCOTH0900034 | 84 | 84 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 84 | 0 |
| 2009/10 | Springfield Spec School | 40ABCSP0900002 | 120 | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120 | 0 |
| 2010/11 | Underwood West PH3 Expansion | 40AACCC31606601 | 282 | 282 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 282 | 0 |
| 2010-11 | Cheshire East Surestart Aim High for Disabled Children | 40AACAIM1000001 | 379 | 380 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380 | 0 |
| 2010-11 | Childrens Social Care | 40AACCC31000001 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2010-11 | ESCR | 40AACICT1000005 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2010-11 | P.A.R.I.S - PCT access | 40AACICT1010005 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2010-11 | Schools - Access Initiative | 40ABCACS1000000 | 48 | 48 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 48 | 0 |
| 2010-11 | Mailbank Redesignation of Specialist School | 40ABCACS1000002 | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 |
| 2010-11 | Tytherington High School Redesignation of Specialist School | 40ABCACS1000003 | 24 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 24 | 0 |
| 2010-11 | Targetted Capital Funding (TCF) 14 - 19 Diploma | 40ABCDIP1000001 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2010-11 | Harnessing Technology | 40ABCICT1000004 | 245 | 244 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 244 | 0 |
| 2010-11 | Schools Modernisation Programme | 40ABCMOD1000001 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2010-11 | Schools - Basic Need | 40ABCMWK1000000 | 424 | 425 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 425 | 0 |
| 2010-11 | Feasibility 10-11 | 40ABCMWK1000005 | 7 | 7 | 0 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 0 |
| 2010-11 | Specialist Schools | 40ABCSP0100001 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2011-12 | Lindow Primary School - Basic Needs 11-12 | 40ABCBAS1100100 | 350 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350 | 0 |
| 2011-12 | Lacey Green Primary School - Basic Needs 11-12 | 40ABCBAS1100103 | 126 | 126 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 126 | 0 |
| 2011-12 | Mobile Replacements (<£100k) | 40ABCOTH1100101 | 100 | 101 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 101 | 0 |
| 2011-12 | Pear Tree Primary School | 40ADCEXT1315001 | 98 | 97 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 97 | 1 |
| | Total Closed Schemes | | 6,152 | 6,150 | 0 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 6,150 | 2 |
| | Ongoing Schemes | | | | | | | | | | | | | |
| 2006/07 | TLC Sir William Stanier Comm S | 40AECRAT1458001 | 21,448 | 21,414 | 34 | -1 | 34 | 34 | 0 | 0 | 0 | 0 | 21,448 | 0 |
| 2007/08 | Devolved Formula Capital 07-08 East | 40ABCDFC0700001 | 5,045 | 4,865 | 180 | 0 | 180 | 180 | 0 | 0 | 0 | 0 | 5,045 | 0 |
| 2007/08 | TLC Dean Oak's PS | 40ADCEXT1183001 | 3,187 | 3,165 | 22 | 0 | 22 | 22 | 0 | 0 | 0 | 0 | 3,187 | 0 |
| 2008/09 | Sandbach Childrens Centres Ph3 | 40AACCC31606626 | 759 | 754 | 5 | 0 | 5 | 5 | 0 | 0 | 0 | 0 | 759 | 0 |
| 2008/09 | Devolved Formula Cap 08-09 East | 40ABCDFC0800000 | 4,925 | 4,704 | 267 | 0 | 267 | 267 | 0 | 0 | 0 | 0 | 4,971 | -45 |
| 2008/09 | Children's Workforce Dev Sys East | 40ABCICT0800002 | 70 | 0 | 70 | 0 | 70 | 70 | 0 | 0 | 0 | 0 | 70 | 0 |
| 2008/09 | Adults workforce Census East | 40ABCICT0800003 | 15 | 0 | 15 | 0 | 15 | 15 | 0 | 0 | 0 | 0 | 15 | 0 |
| 2008/09 | TLC Vernons PS Amalgamation | 40ADCRAT1185001 | 3,753 | 3,728 | 25 | 0 | 25 | 25 | 0 | 0 | 0 | 0 | 3,753 | 0 |
| 2008/09 | Brine Leas Sixth Form | 40AECEXT1452001 | 7,316 | 7,216 | 100 | 87 | 100 | 100 | 0 | 0 | 0 | 0 | 7,316 | 0 |
| 2009/10 | Devolved Formula Capital | 40ABCDFC0900001 | 5,146 | 4,204 | 1,196 | 0 | 1,196 | 1,196 | 0 | 0 | 0 | 0 | 5,400 | -255 |
| 2009/10 | Devolved Formula Capital - In Advance | 40ABCDFC1000001 | 1,955 | 2,065 | -109 | 0 | -109 | -109 | 0 | 0 | 0 | 0 | 1,956 | 0 |
| 2009/10 | Contact Point / Further Dev of Children's Hub/ e-CAF | 40ABCICT0900007 | 382 | 182 | 200 | -18 | 200 | 200 | 0 | 0 | 0 | 0 | 382 | 0 |
| 2009/10 | Capital for Kitchen & Dining Facilities | 40ABCKIT0900001 | 460 | 295 | 164 | 0 | 164 | 164 | 0 | 0 | 0 | 0 | 459 | 1 |
| 2009/10 | Stapely Broad Lane PS - Replacement of temp accomodation | 40ADCMOB1299001 | 908 | 902 | 6 | 0 | 6 | 6 | 0 | 0 | 0 | 0 | 908 | 0 |
| 2009/10 | Christ the King Catholic & C of E PS | 40ADCRAT0000000 | 3,338 | 3,190 | 147 | 0 | 147 | 147 | 0 | 0 | 0 | 0 | 3,337 | 1 |
| 2009/10 | Offley Primary School | 40ADCRAT1365001 | 1,018 | 1,011 | 6 | 0 | 6 | 6 | 0 | 0 | 0 | 0 | 1,017 | 0 |
| 2009/10 | Cledford TLC Scheme | 40ADCRAT1367001 | 3,360 | 3,346 | 14 | 0 | 14 | 14 | 0 | 0 | 0 | 0 | 3,360 | 0 |
| 2009/10 | Kings Grove Mobile Replacement | 40AECMOB1455001 | 792 | 607 | 185 | 0 | 185 | 185 | 0 | 0 | 0 | 0 | 792 | 0 |
| 2010/11 | Signage (£5k*20 centres, estimate) | 40AACCC30900005 | 13 | 9 | 4 | 0 | 4 | 4 | 0 | 0 | 0 | 0 | 13 | 0 |
| 2010/11 | Devolved Formula Capital 10-11 | 40ABCDFC1000002 | 2,846 | 780 | 1,675 | 0 | 1,675 | 1,675 | 0 | 0 | 0 | 0 | 2,455 | 391 |

| | Department/Scheme | Project Number | Total Approved Budget | Prior Year Spend | In Year Budget | Actuals as at 5th July 2012 (Final Outturn) | Forecast Expenditure | Total Funding | Forecast Expenditure | Total Funding | Forecast Expenditure | Total Funding | Total Forecast Expenditure | Variance From Total Approved budget |
|---------|--|-------------------|-----------------------------|---------------------|-------------------|--|-------------------------|------------------|-------------------------|------------------|-------------------------|------------------|-------------------------------|---|
| | | | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's |
| 2010/11 | Land Block 10-11 | 40ABCMWK1000002 | 67 | 1 | 66 | 0 | 66 | 66 | 0 | 0 | 0 | 0 | 67 | -1 |
| 2010/11 | Land Drainage 10-11 | 40ABCMWK1000003 | 63 | 38 | 25 | 5 | 25 | 25 | 0 | 0 | 0 | 0 | 63 | 0 |
| 2010/11 | VA Contributions 10-11 | 40ABCMWK1000006 | 13 | 2 | 11 | 0 | 11 | 11 | 0 | 0 | 0 | 0 | 13 | 0 |
| 2010/11 | Primary Capital Programme (PCP) | 40ABCCPCP1000001 | 22 | 0 | 22 | 0 | 22 | 22 | 0 | 0 | 0 | 0 | 22 | 0 |
| 2010/11 | Styal PS Early Years Classroom | 40ADCRCAT1000001 | 135 | 22 | 113 | 0 | 113 | 113 | 0 | 0 | 0 | 0 | 135 | 0 |
| 2010/11 | Alsager H S Perf Arts Cent | 40ADCRCREF1152003 | 1,100 | 1,079 | 21 | 0 | 21 | 21 | 0 | 0 | 0 | 0 | 1,100 | 0 |
| 2010/11 | Malbank School & Sixth Form College | 40AECCEXT1451001 | 1,349 | 1,217 | 132 | 0 | 132 | 132 | 0 | 0 | 0 | 0 | 1,349 | 0 |
| 2010/11 | Poynton HS | 40AECREF1431001 | 3,157 | 1,363 | 1,794 | 701 | 1,794 | 1,794 | 0 | 0 | 0 | 0 | 3,157 | 0 |
| 2010/11 | Tytherington HS | 40AECREF1436001 | 3,130 | 968 | 2,162 | 533 | 2,162 | 2,162 | 0 | 0 | 0 | 0 | 3,130 | 0 |
| 2010/11 | St Johns Wood CS - Sports Barn | 40AFCSPSE1521001 | 268 | 264 | 4 | 0 | 4 | 4 | 0 | 0 | 0 | 0 | 268 | 0 |
| 2010/11 | Adelaide School - New Workshop | 40AFCSPSE1541001 | 200 | 175 | 25 | 0 | 25 | 25 | 0 | 0 | 0 | 0 | 200 | 0 |
| 2011/12 | Short Breaks for Disabled Children | 40AACAIM1100001 | 203 | 113 | 90 | 0 | 90 | 90 | 0 | 0 | 0 | 0 | 203 | 0 |
| 2011/12 | Beechwood Primary School - Basic Needs 11-12 | 40ABCBAS1100101 | 521 | 7 | 514 | 28 | 514 | 514 | 0 | 0 | 0 | 0 | 521 | 0 |
| 2011/12 | Oakefield Primary School - Basic Needs 11-12 | 40ABCBAS1100102 | 742 | 8 | 734 | 17 | 734 | 734 | 0 | 0 | 0 | 0 | 742 | 0 |
| 2011/12 | Devolved Formula Capital 11-12 | 40ABCDFC1100000 | 898 | 185 | 360 | 0 | 360 | 360 | 431 | 431 | 0 | 0 | 976 | -78 |
| 2011/12 | Minor Works / Accessibility (<£100k) | 40ABCMWK1100010 | 382 | 223 | 159 | 0 | 159 | 159 | 0 | 0 | 0 | 0 | 382 | 0 |
| 2011/12 | Oakenclough CC - Co-location (<£100k) | 40ABCMWK1100011 | 75 | 4 | 71 | 1 | 71 | 71 | 0 | 0 | 0 | 0 | 75 | 0 |
| 2011/12 | Cledford Infants School | 40ABCMWK1100012 | 679 | 140 | 539 | 441 | 539 | 539 | 0 | 0 | 0 | 0 | 679 | 0 |
| 2011/12 | Ruskin Secondary School | 40ABCMWK1100013 | 100 | 54 | 46 | 0 | 46 | 46 | 0 | 0 | 0 | 0 | 100 | 0 |
| 2011/12 | Monks Coppenhall Primary School | 40ABCMWK1100015 | 120 | 118 | 2 | 0 | 2 | 2 | 0 | 0 | 0 | 0 | 120 | 0 |
| 2011/12 | Capital Maintenance Allocation 11-12 | 40ABCOTH1100000 | 371 | 119 | 252 | 0 | 252 | 252 | 0 | 0 | 0 | 0 | 371 | 0 |
| 2011/12 | Residential Dev Programme 11-12 | 40ABCOTH1100001 | 1,500 | 887 | 613 | 46 | 613 | 613 | 0 | 0 | 0 | 0 | 1,500 | 0 |
| 2011/12 | Short Break Re Provision 11-12 | 40ABCOTH1100002 | 300 | 51 | 249 | 0 | 249 | 249 | 0 | 0 | 0 | 0 | 300 | 0 |
| 2011/12 | Pupil Referral Unit 11-12 | 40ABCOTH1100003 | 1,501 | 38 | 1,463 | 3 | 1,463 | 1,463 | 0 | 0 | 0 | 0 | 1,501 | 0 |
| 2011/12 | Suitability Bids (<£100k) | 40ABCOTH1100010 | 742 | 444 | 298 | 0 | 298 | 298 | 0 | 0 | 0 | 0 | 742 | 0 |
| 2011/12 | Rode Heath Primary School | 40ABCOTH1100011 | 114 | 0 | 114 | 0 | 114 | 114 | 0 | 0 | 0 | 0 | 114 | 0 |
| 2011/12 | Wilmslow High Secondary School | 40ABCOTH1100012 | 120 | 0 | 120 | 0 | 120 | 120 | 0 | 0 | 0 | 0 | 120 | 0 |
| 2011/12 | Lower Park Primary School | 40ABCOTH1100013 | 103 | 62 | 41 | 0 | 41 | 41 | 0 | 0 | 0 | 0 | 103 | 0 |
| 2011/12 | Havannah Primary School | 40ABCOTH1100014 | 155 | 0 | 155 | 0 | 155 | 155 | 0 | 0 | 0 | 0 | 155 | 0 |
| 2011/12 | Parkroyal Primary School | 40ABCOTH1100015 | 169 | 142 | 27 | 0 | 27 | 27 | 0 | 0 | 0 | 0 | 169 | 0 |
| 2011/12 | Styal Primary School | 40ABCOTH1100016 | 125 | 10 | 115 | 0 | 115 | 115 | 0 | 0 | 0 | 0 | 125 | 0 |
| 2011/12 | Adelaide Special School | 40ABCOTH1100017 | 122 | 42 | 80 | 33 | 80 | 80 | 0 | 0 | 0 | 0 | 122 | 0 |
| 2011/12 | Goostrey Primary School | 40ABCOTH1100018 | 162 | 13 | 149 | 1 | 149 | 149 | 0 | 0 | 0 | 0 | 163 | -1 |
| 2011/12 | Middlewich High Secondary School | 40ABCOTH1100019 | 225 | 104 | 121 | 0 | 121 | 121 | 0 | 0 | 0 | 0 | 225 | 0 |
| 2011/12 | Mossley Primary School | 40ABCOTH1100020 | 149 | 146 | 3 | 0 | 3 | 3 | 0 | 0 | 0 | 0 | 149 | 0 |
| 2011/12 | The Dingle Primary School | 40ABCOTH1100021 | 112 | 0 | 112 | 0 | 112 | 112 | 0 | 0 | 0 | 0 | 112 | 0 |
| 2011/12 | Alsager Highfields Primary School | 40ABCOTH1100022 | 127 | 6 | 121 | 0 | 121 | 121 | 0 | 0 | 0 | 0 | 127 | 0 |
| 2011/12 | Gorse Bank Primary School | 40ABCOTH1100023 | 227 | 9 | 218 | 1 | 218 | 218 | 0 | 0 | 0 | 0 | 227 | 0 |
| 2011/12 | Park Lane Special School | 40ABCOTH1100024 | 238 | 10 | 228 | 2 | 228 | 228 | 0 | 0 | 0 | 0 | 238 | 0 |
| 2011/12 | Alsager Secondary School | 40ABCOTH1100025 | 278 | 14 | 264 | 16 | 264 | 264 | 0 | 0 | 0 | 0 | 279 | -1 |
| 2011/12 | The Quinta Primary School | 40ABCOTH1100026 | 755 | 26 | 730 | 2 | 730 | 730 | 0 | 0 | 0 | 0 | 756 | -1 |
| 2011/12 | Lostock Hall Primary School | 40ABCOTH1100027 | 252 | 24 | 228 | 99 | 228 | 228 | 0 | 0 | 0 | 0 | 252 | 0 |
| 2011/12 | Leighton Primary School | 40ABCOTH1100028 | 382 | 18 | 364 | 24 | 364 | 364 | 0 | 0 | 0 | 0 | 382 | 0 |
| 2011/12 | Bexton Primary School | 40ABCOTH1100029 | 535 | 36 | 499 | 93 | 499 | 499 | 0 | 0 | 0 | 0 | 535 | 0 |
| 2011/12 | Sound & District Primary School | 40ABCOTH1100030 | 332 | 6 | 326 | 12 | 326 | 326 | 0 | 0 | 0 | 0 | 332 | 0 |
| 2011/12 | Specialist Special Needs Provision 11-12 | 40ABCSPE1100000 | 950 | 0 | 950 | 0 | 950 | 950 | 0 | 0 | 0 | 0 | 950 | 0 |
| 2011/12 | Church Lawton - Specialist Provision | 40ABCSPE1100001 | 3,996 | 6 | 1,936 | 8 | 1,936 | 1,936 | 2,052 | 2,052 | 0 | 0 | 3,994 | 1 |
| | Total Ongoing Schemes | | 93,999 | 70,630 | 20,872 | 2,135 | 20,872 | 20,871 | 2,483 | 2,483 | 0 | 0 | 93,985 | 14 |
| | New Schemes | | | | | | | | | | | | | |
| 2012/13 | Hurdesfield / Ethel Elks | 40AACCC41200001 | 1,115 | 0 | 558 | 0 | 558 | 558 | 558 | 0 | 0 | 0 | 1,115 | 0 |
| 2012/13 | C&F ICT Project 1 | 40ABCICT1200000 | 852 | 0 | 852 | 0 | 852 | 852 | 0 | 0 | 0 | 0 | 852 | 0 |
| 2012/13 | DFC Grant | 40ABCDFC0000000 | 902 | 0 | 902 | 0 | 902 | 902 | 0 | 0 | 0 | 0 | 902 | 0 |
| 2012/13 | Basic Need Grant | 40ABCBNG1200000 | 1,702 | 0 | 1,702 | 0 | 1,702 | 1,702 | 0 | 0 | 0 | 0 | 1,702 | 0 |
| 2012/13 | Capital Maintenance Grant | 40ABCCMG1200000 | 4,961 | 0 | 4,961 | 0 | 4,961 | 4,961 | 0 | 0 | 0 | 0 | 4,961 | 0 |

| | Department/Scheme | Project Number | Total Approved Budget | Prior Year Spend | In Year Budget | Actuals as at 5th July 2012 (Final Outturn) | Forecast Expenditure | Total Funding | Forecast Expenditure | Total Funding | Forecast Expenditure | Total Funding | Total Forecast Expenditure | Variance From Total Approved budget |
|---------|--|-----------------|-----------------------------|---------------------|-------------------|--|-------------------------|------------------|-------------------------|------------------|-------------------------|------------------|-------------------------------|---|
| | | | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's | £000's |
| 2012/13 | Accessibility (<£100k) | 40ABCCMG1200001 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2012/13 | Suitability (<£100k) | 40ABCCMG1200002 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2012/13 | Minor Works | 40ABCMWK1200000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2012/13 | Accessibility / Minor Works (<£100k) | 40ABCOTH1200000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2012/13 | Suitability / Minor Works (<£100k) | 40ABCOTH1200001 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total New Schemes | | 9,533 | 0 | 8,975 | 0 | 8,975 | 8,975 | 558 | 0 | 0 | 0 | 9,533 | 0 |
| | | | | | | | | | | | | | | |
| | Total Children & Families Schemes | | 109,684 | 76,780 | 29,847 | 2,210 | 29,847 | 29,847 | 3,041 | 2,483 | 0 | 0 | 109,668 | 16 |

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Children and Families Capital Strategy (2012-2015)**1 Introduction**

1.1 This Strategy describes the available funding for Capital investment for the service, the national position regarding funding allocations for the future and the criteria which will be used as the basis of spending decisions for the next 3 years.

2 Background

2.1 In the autumn of 2010 the Government launched a comprehensive review of all capital investment in schools, early years, colleges and sixth forms. The independent review of Education Capital led Sebastian James, Group Operations Director for Dixons, published in April, considered;

How Department could achieve better value for money and improve efficiency in capital investment.

2.2 The review highlighted three principle issues:

- Current prioritisation of spend for capital: Not always evidence-based.
- How purchased: Review suggested current procurement model focused on the money and didn't make best use of the limited resources.
- Lack of consistency: No evolution, no ownership of design or process, post occupation evaluation. The review concluded that a more centralised approach could yield rapid savings.

2.3 In July 2011 the Secretary of State published an initial response to the review broadly accepting Sebastian James's recommendations, subject to consultation (closed October 11). Areas where ministers agreed to move forward more quickly and work is underway include:

- Improving the quality of condition data collected
- The development of standardised designs
- The intention to reduce premises regulations (consultation 3 Nov – 26 Jan)
- Clarification of maintenance responsibilities

The formal response is yet to be published. It is anticipated that this will published in March 2012.

2.4 Allocations for 2012-13 were announced in December 2011 but due to delay in announcing the outcome of the review, the allocations remain to be a one year programme. It has previously been stated that whilst the allocation and management for these programmes may change to reflect the recommendations of the review, it is expected that the funding available for basic need and capital maintenance of schools will be roughly in line with the funding for 2011-12 and 2012-13.

2.5 As from the 1st April 2012 all non schools establishments will be managed centrally under the Corporate Landlord. Identification of capital investment need will continue to be managed by the operating service.

Children and Families Capital Strategy (2012-2015)

2.6 This strategy is a collaborative effort and been created with the involvement and input of Asset Management colleagues and the Children and Families Capital Steering group, appointed by the Schools Forum and made up of representatives nominated from the Schools Forum from the various establishments within the Service. To establish it, the Strategy requires the approval of Improvement and Achievement Management Team (I&A).

2.7 In conjunction with the investment strategy, the Organisation and Capital Team will look to broaden the opportunities for capital improvement for it's settings by working with other departments/organisations. The Department recognises and endorses the 'new ways of working' and will look to enable front line flexible and mobile working in line with the authorities policies.

2.8 The current Asset Management Plan (AMP) data for the establishments within the service is at varying levels. The AMP will be used to determine the need for Capital Investment, however, non school establishments will not be penalised for incomplete AMP data. Where this data is not available or does not exist, consideration will still be given using the principles of the surveys.

3 Scope and number of settings

3.1 The table below (table 1) identifies the establishments that are covered by this strategy and the responsibility for covering revenue and capital maintenance along with capital investment. The numbers are correct at the time of printing.

| Establishment | No of establishments | Revenue Maintenance | Capital Maintenance | Capital Investment | Basic Need - Additional Places |
|---------------------------------|----------------------|---------------------|---------------------|--------------------|--------------------------------|
| Community School | 86 | School | Assets | C&F | C&F |
| Academy | 9 | School | School | School | C&F |
| Aided School | 28 | School | Diocese | Diocese | C&F |
| Voluntary Controlled School | 16 | School | Assets | C&F | C&F |
| Independent School | 1 | School | Assets | C&F | C&F |
| Foundation Schools | 1 | School | Assets | C&F | C&F |
| Foundation Trust Schools | 9 | School | Assets | C&F | C&F |
| PRU | 2 | PRU | Assets | C&F | C&F |
| Children's Centres | 19 | Children's Centre* | Assets | C&F | C&F |
| Family Centres | 4 | Family Centre* | Assets | C&F | C&F |
| Children's Social Care Settings | 4 | Children's Home* | Assets | C&F | C&F |

Children and Families Capital Strategy (2012-2015)

*Each of these establishments has some level of revenue maintenance budget through the Local Management Establishment (LME). Any main revenue structural elements are currently the responsibility of Asset Management Department.

4 Methodology

4.1 There is no one previously established model for the prioritisation of investment to cover the range of varying establishments within the Department.

4.2 The 2011/12 Interim Capital Strategy focused its methodology around the identification of categories of spend. The categories described the priority issues which the service wished to address; proposals within the categories were then ranked in order of severity. The positive element of this strategy was the focus on the output; however it did not take into consideration the settings performance and popularity.

4.3 Prior to the 11/12 interim strategy the most recent mechanism for prioritising Capital spending was created in conjunction with the Primary Capital (PCP) Steering Group (established by Cheshire East Schools Forum in March 2009). The group developed a strategy for prioritising projects by weighting the school over a number of categories', such as performance and popularity. Whilst it had many strong features, this did not take into account the actual output of the project and therefore needed to be reviewed.

4.4 In order to utilise the positive elements of the most recently used strategies the 2012/13 merges together the components from both of the aforementioned strategies to develop a mechanism that identifies the priority of need through the category and then ranks proposals by weighting the establishment across a number of factors.

4.5 It is therefore proposed that the following methodology will be used:

The grant allocations for Basic Need and Capital Maintenance will be split over eight categories, the split between categories will be based on the evidence of need. They will then be ranked within each category as identified in appendix 2 (attached):



Appendix 2.xlsx

4.6 The categories in 4.5 describe the priority issues that the service wishes to address and are in line with the C&F strategic objective *"To raise standards and narrow the gaps in learning outcomes, enabling young people to develop the appropriate skills to enable them to enter adulthood and the world of work"*.

4.7 As schools have more funds delegated to them within the school budget any schools bidding for capital projects will need to demonstrate how much they are prepared to commit to the scheme. The intention in doing this is to ensure that the limited funds the authority holds will go further and improve facilities for more

Children and Families Capital Strategy (2012-2015)

children. A scheme will gain a higher ranking if the school can offer a significant proportion or total contribution.

4.8 As agreed at Schools Forum on the 6th December 2011, any Schools bidding under the minor works category will need to demonstrate that they can contribute a minimum of 50% towards the total cost of the scheme.

5 Timescale and Conclusion

5.1 The following timetable (Table 3) identifies the implementation of this strategy:

| Date | Action |
|------------|---|
| 06/12/2011 | Nominations received from Schools forum for establishment of a Capital Steering Group |
| 13/12/2011 | Secretary of State announces Capital Allocations |
| 06/01/2012 | Draft proposed prioritisation table created for Steering Group to review/agree |
| 13/01/2012 | Capital Steering Group - first meeting, review and agree prioritisation table and time lines |
| 27/01/2012 | Revised Prioritisation table and guidance to be circulated to Capital Steering Group (CSG) to review/agree |
| 03/02/2012 | Responses required back from CSG |
| 06/02/2012 | Issue pro-forma to settings and open 'bidding opportunity' as per prioritisation table |
| 01/03/2012 | Capital Strategy going to I&A (based on prioritisation table) |
| 07/03/2012 | Deadline for bids for Capital funding |
| 13/03/2012 | Deadline for determination of proposed capital priorities |
| 15/03/2012 | Draft proposed programme to be considered by I&A for comments/approval |
| 16/03/2012 | CSG meeting to review and endorse proposed programme |
| 19/03/2012 | Any CSG amendments to be approved by Fintan Bradley via email |
| 21/03/2012 | Proposed programme to be considered by SLT for comments and approval of schemes <£100k |
| 21/03/2012 | Approval of Schemes <£100 by Chief Officer (delegated to SLT) |
| 22/03/2012 | Programme to be considered by relevant officers and cabinet members for comments and approval of schemes >£100k<£500k |
| 31/03/2012 | Publication of approved schemes <£500k |
| 23/07/2012 | Approval of Schemes >£500 by Cabinet (to accompany outturn) |

6 Conclusion

6.1 The Strategy describes an objective and transparent process. It will allow each of the varying categories of establishment to have an opportunity to submit bids and be considered ensuring the limited investment available is targeted in line with the departmental objectives.

Author: Janine Evans
Date: 29th February 2012

CHESHIRE EAST COUNCIL

REPORT TO: CHILDREN AND FAMILIES SCRUTINY COMMITTEE

| | |
|-------------------------|-----------------------|
| Date of Meeting: | 17 July 2012 |
| Report of: | Borough Solicitor |
| Subject/Title: | Work Programme update |

1.0 Report Summary

- 1.1 To review items in the 2012/13 Work Programme, to consider the efficacy of existing items listed in the schedule attached, together with any other items suggested by Committee Members.

2.0 Recommendations

- 2.1 That the work programme be received and noted.

3.0 Reasons for Recommendations

- 3.1 It is good practice to agree and review the Work Programme to enable effective management of the Committee's business.

4.0 Wards Affected

- 4.1 All

5.0 Local Ward Members

- 5.1 Not applicable.

6.0 Policy Implications including - Climate change - Health

- 6.1 Not known at this stage.

7.0 Financial Implications for Transition Costs

- 7.1 None identified at the moment.

8.0 Legal Implications (Authorised by the Borough Solicitor)

- 8.1 None.

9.0 Risk Management

9.1 There are no identifiable risks.

10.0 Background and Options

10.1 In reviewing the work programme, Members must pay close attention to the Corporate Plan and Sustainable Communities Strategy.

10.2 The schedule attached, has been updated in line with the Committees recommendations on 19 June 2012. Following this meeting the document will be updated so that all the appropriate targets will be included within the schedule.

10.3 In reviewing the work programme, Members must have regard to the general criteria which should be applied to all potential items, including Task and Finish reviews, when considering whether any Scrutiny activity is appropriate. Matters should be assessed against the following criteria:

- Does the issue fall within a corporate priority
- Is the issue of key interest to the public
- Does the matter relate to a poor or declining performing service for which there is no obvious explanation
- Is there a pattern of budgetary overspends
- Is it a matter raised by external audit management letters and or audit reports?
- Is there a high level of dissatisfaction with the service

10.4 If during the assessment process any of the following emerge, then the topic should be rejected:

- The topic is already being addressed elsewhere
- The matter is subjudice
- Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

11.0 Access to Information

The background papers relating to this report can be inspected by contacting the report writer:

Name: Mark Grimshaw
Designation: Scrutiny Officer
Tel No: 01270 685680
Email: mark.grimshaw@cheshireeast.gov.uk

As of 09/07/2012

Children and Families Scrutiny Committee: May 2012 – October 2012

Next Agenda Setting Meeting: tba

Possible Future Issues / Items (Chronology)

Meeting dates:

| Month | August | Sept | Oct | Nov | Dec | Jan | Feb | March | April |
|---|--------|------|-----|-----|-----|-----|-----|-------|-------|
| Children and Families Scrutiny Committee (Tuesday) 1.30 pm: Westfields | | 11 | 9 | 13 | 11 | 15 | 12 | 12 | 16 |

Regular item: Announced Inspection on safeguarding action plan

| Item | Corporate Priority / Targets | Notes | Suggested Action | Due Date and Status |
|---|---------------------------------------|---|---------------------------|---|
| Successful transition between children's and adults' social care services | Support our Children and Young People | Requested following the meeting held on 23 April 2012. Initial background paper required. | | 11 September 2012 Deferred from 17 July 2012 |
| Q1 Budget | Support our Children and Young People | | To monitor Cabinet report | 11 September 2012 Deferred from 17 July 2012 |
| School Organisation | Support our | To include information on the potential | Members to consider | 11 September 2012 |

| | | | | |
|---------------------------------|---------------------------------------|---|---|-----|
| Plan | Children and Young People | impact of the allocation changes to lump sums i.e. their impact on the viability of smaller schools | and comment | |
| Director of Public Health | Support our Children and Young People | To cover issues around eating disorders and obesity | | TBA |
| Academies | Support our Children and Young People | To cover issues around accountability and services packages | | TBA |
| Fostering | Support our Children and Young People | Update on the Task and Finish Review – what has happened to recruitment and has that reduced dependency on out of Borough placements. | | TBA |
| Supported travel for SEN pupils | Support our Children and Young People | To follow up recommendations made in the Task and Finish Review. Possible visit to Stockport Council. | Possible desk research and single Member task | TBA |

Items requiring further information via Email:

1. Public feedback/comments and complaints
2. Youth Offending Service – potential changes to management footprint and implications.
3. Regulation 33 update
4. Annual safeguarding in schools report

Training Requirements/Site Visits:

- Local Authorities' changing interface with schools and education – **part II tba**
- C&F Budget – June/July (extra session)

Disregarded / Discontinued Items

| Item | Date | Reason |
|--|----------|--|
| Post 16 Transfer of Funding to Local authorities | 22.09.10 | Responsibility no longer with LA |
| Analysis of School Performance | 22.09.10 | To be merged with educational attainment item |
| Early Years Funding Reform | 22.09.10 | Briefing heard on 27.07.10 |
| Children's Centres | 26.10.10 | Dealt with as part of the Family Support review. |
| School Status report | 26.10.10 | Merged with Academies item |
| Interventions in Schools | 26.10.10 | To be dealt with in the schools inspection item. |
| School Admissions Policy / TLC review | 14.12.10 | Superseded by White Paper item |
| Redesign of Children's Services | 17.02.11 | Incorporated into Safeguarding item |
| Teenage Pregnancy | 17.02.11 | Superseded by Director of Public Health Item |
| NEETS | 17.02.11 | Superseded by Connexions Item |
| Macclesfield High School Review | 04.05.11 | Item no longer needing consideration |
| Transport for Young People | 18.05.11 | Superseded by Home to School Transport Review |
| Aiming Higher Report | 13.06.11 | Superseded by Disabled Respite Care item. |
| Member Engagement in Social Services Systems | 03.08.11 | Superseded by Training session on Contact, Referrals and Assessments |

Task Groups – potential/current

| Title | Progress Notes | Actions |
|-------------------------------|--|---|
| Foster services | Recommendations agreed 04.11. Went to Cabinet 06.11 | Response received February 2012. Update required February 2013. |
| Care Leavers | Set up Membership 28/06/2011 – deferred to January 2012 | Ongoing – expected to report in September |
| Health and Cared for Children | Following Fostering service review – in partnership with H&W Committee | Ongoing. |
| Early Years Education | Recommended to be established on 23.04.2012 | In the process of setting up the first meeting |

Dates of Future Cabinet Meetings

23 July 2012, 20 August 2012, 17 September 2012, 15 October 2012, 12 November 2012, 10 December 2012, 7 January 2013, 4 February 2013, 4 March 2013, 2 April 2013, 29 April 2013

Dates of Future Council Meetings

19 July 2012, 11 October 2012, 13 December 2012, 21 February 2013, 18 April 2013.



FORWARD PLAN 1 JULY 2012 - 31 OCTOBER 2012

This Plan sets out the key decisions which the Executive expect to take over the next four months. The Plan is rolled forward every month. It will next be published in mid July and will then contain all key decisions expected to be taken between 1 August and 30 November 2012. Key decisions are defined in the Councils Constitution.

Reports relevant to key decisions, and any listed background documents may be viewed at any of the Councils Offices/Information Centres 6 days before the decision is to be made. Copies of, or extracts from these documents may be obtained on the payment of a reasonable fee from the following address:-

Democratic Services Team
Cheshire East Council,
c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ
Telephone: 01270 686463

However, it is not possible to make available for viewing or to supply copies of reports or documents, the publication of which is restricted due to confidentiality of the information contained.

A decision notice for each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, Council Information Centres and Council Offices.

The law and the Council's Constitution provides for urgent key decisions to be made. A decision notice will be published for these in exactly the same way.

Forward Plan 1 July 2012 to 31 October 2012

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | Relevant Scrutiny Committee | How to make representation to the decision made |
|--|--|----------------|---------------------------|--|-----------------------------|--|
| CE12/12-7 Special Educational Needs and Disability Policy | To approve the implementation of the Special Educational Needs and Disability Policy. | Cabinet | 23 Jul 2012 | This has already been carried out. | Children and Families | Lorraine Butcher, Strategic Director (Children, Families and Adults) |
| CE12/13-8 Determination of School Organisation Plan 2011-2016 | To approve the Plan which drives the overall School Organisation Framework and provides the strategy for ensuring the provision of sufficient suitable school places for all children and young people resident in the Borough for the period 2011-2016. | Cabinet | 17 Sep 2012 | By meetings and the School Organisation website. | Children and Families | Lorraine Butcher, Strategic Director (Children, Families and Adults) |